



**MINUTES OF THE SINGAPORE SQUASH RACKETS ASSOCIATION
47th ANNUAL GENERAL MEETING
HELD ON TUESDAY, 26TH SEPTEMBER 2017
AT CAMDEN MEDICAL CENTRE, LEVEL 9 THEATRETTE, 1 ORCHARD BOULEVARD,
SINGAPORE 248649**

Present:

Management Committee (MC):

Dr Woffles Wu	President
Raymond Tan	Vice President
Jeremy Khoo	Vice President
Edwin Lee	Hon Secretary
Tan Tow Ee	Treasurer
Ken Hooi	Asst Treasurer
Dr Priya-Sen	Member
Robert Arrffan	Member
Dr Tan Ming Jen	Member

Life Members:

Edwin Lee	Raymond Tan
Michael CS Tan	Au Yeong Wai Yhann
Josef Ching	

Ordinary Members:

Samuel Kang	Simon Yang
Linus Ching	Choong Kam Hing
Pang Ka Hoe	Benjamin Koh
Samuel Lau	Edward Thng
Linda Tan	Lee Leong Chye
Tay Aik Hsiong	Benedict Chan
Brandon Tan	Kieren Tan
Timothy Leong	V. Sivakumar
Phil Mockridge	Hari Dhavala
Vivian Rhamanan	Rahul Khare
Dr Tan Ming Jen	Ken Hooi
Tan Tow Ee	Bobby Pang
Robert Arrffan	Jeremy Khoo
Dr Woffles Wu	Dr Priya-Sen
David Phua	Felix Chen
Kojiro Tan	Cecilia Lee

Club Representatives:

Raymond Tan	Police Sports Association
Dr Woffles Wu	Singapore Island Country Club
Jeremy Khoo	SAFRA Squash Club
Dr Tan Ming Jen	New Pioneers Squash Club
Vivian Rhamanan	Singapore Cricket Club
Bobby Pang	United Condo Squash Club
Ken Hooi	Angry Bird Squash Club
Felix Chen	Tanglin Club

Observers:

Faisal Latiff (SportSG)
Fiona Tay
Timothy Arnold
Robin Lim
Sherene Sng
Charlotte
Allan Soyza
Jaaziel Soo

Hanaan Abolithin
Raymond Chua
Roy Tan
Paul Thng
Jocelyn Kow
Simon Koh
Benson Seow

1. PRESIDENT'S OPENING ADDRESS

President welcomed all present and thanked them for their attendance.

President informed the members that he had formed a team to stand for Election and that there was no other nomination being submitted. As such no voting will be required at the meeting.

He highlighted some of the notable achievements the Association has made under his term of office since 2013.

- Winning a Gold at SEA Games 2015 after 22 years
- Inclusion of brand new category – Jumbo doubles
- Winning 3 Golds at SEA Games 2017

President thanked both SNOG and SPORTSG for their support and belief in Singapore Squash. President gave special mention to Faisal Latiff (SportSG), who was instrumental in the earlier years of the current SSRA MC team's tenure, being very effective in the communication between SportSG and SSRA.

President shared that the journey to achieving the above milestones did not come easy. Over the last 4 years, painful decisions had to be made along the way to remove and/or redeploy manpower where necessary for both committee and coaching staffs to lay a strong and stable foundation to move forward.

President acknowledged that while medals are important, SSRA must also ensure that all members of our community whether young or old are taken care of and catered to. President recognized the need to train and nurture a new crop of referees and coaches. Most importantly SSRA has to cater to the members who participates in the National Squash League annually and ensure that all segments of our playing population are given appropriate opportunities to continue participating in our sport.

In closing, President shared that he will present his new team's direction in the later part of the AGM.

2. **CONFIRMATION OF MINUTES OF THE 46th AGM HELD ON 20th SEPTEMBER 2016**

- A. There were no amendments to the minutes of the last meeting.
- B. The minutes of the meeting were hereby read and approved
 - Proposed by Michael Tan
 - Seconded by Woffles Wu

3. **ANNUAL REPORT**

The annual report and squash activities was presented by the Hon Secretary. Mr Edwin Lee (copy attached).

4. **TO RECEIVE AND IF APPROVED, PASS THE ANNUAL STATEMENT OF ACCOUNTS**

- A. The Annual Statement of Accounts was presented by the Hon Secretary. Mr Edwin Lee. (copy attached)

Mr Michael Tan commended the MC for a job well done for bringing down most of the operating expenses. However, he wished to enquire about 2 items that had an increase.

Between FY15 and FY16, it was reported that both Accounting fees and Auditor's remuneration had an increase in spending from \$2,223 to \$6,107 and \$5,831 to \$9,578 respectively. Hon Secretary cited that it was due to Government policy that saw an increase in manpower cost across the board.

(Post clarification) Accounting fees increased from \$2,223 to \$6,107 was due to the engagement of a new bookkeeping service (Catalyst Business Consultants Pte Ltd). Previously, SSRA did not have a bookkeeper to prepare and manage our monthly accounts.

Auditor's remuneration increased from \$5,831 to \$9,578 due to the additional Financial Regulation Audit that is required to be done once every 3 years by SportsSG.

- B. Mr Felix Chen raised a separate query, asking what contributed to the vast difference in expenditure for Facilities – court hiring between the previous financial year (\$54,183) and the current (\$0). Vice President, Mr Raymond Tan, explained that the funding given by SportSG has increased, in addition, there was a decrease in court bookings due to the former year being SEA Games year which required more training hours and the additional fees for Singapore Open.

(Post clarification) The previous year expenses of \$54,183 was due storage cost of the 4 sided glass court, and the writing off of the glass court which was eventually disposed off.

- C. No further comments were raised on the Annual Statement of Accounts.
- D. The Annual Statement of Accounts was approved
 - Proposed by Mr V. Sivakumar
 - Seconded by Ms Au Yeong Wai Yhann

5. TO APPOINT THE AUDITORS FOR YEAR 2017-2018

SSRA advised that the Association was pleased with the services provided by the current Auditors and proposed to continue with the current auditor, Kong Lim and Partners LLP and seek authorization for the Committee to re-appoint Kong Lim and Partners LLP as auditors for year 2017 – 2018 and the Committee to fix the remuneration for the Auditors.

- A. There were no objections raised. The re-appointment of auditor was approved and the Committee authorized to fix the remuneration of the Auditors.
- Proposed by Mr Rahul Khare
 - Seconded by Mr Kojiro Tan

6. ANY OTHER BUSINESS

There was no Any other business as there was no submission was received by the due date.

7. TO ELECT OFFICE BEARERS FOR 2017-2019

Hon Secretary stated that there were no other nominations received by the due date other than from the team led by Dr. Wu. And as such, all positions were uncontested. Hon Secretary congratulated the new MC team and announced that the new MC team shall take over with immediate effect.

Hon Secretary proceeded to present to the floor the new SSRA MC team for 2017-2019:

Dr Woffles Wu	President
Mr Michael Tan	Vice President 1
Dr Wong Tien Yin	Vice President 2
Mr Raymond Tan	Hon Secretary
Dr Tan Ming Jen	Asst Secretary
Mr Ken Hooi	Treasurer
Dr Priya Sen	Asst Treasurer
Mr Danny Sim	Member
Mr Robert Arrffan	Member
Mr Rahul Khare	Member
Ms Cecilia Lee	Member

President introduced the new team and thanked the outgoing MC members, Mr Edwin Lee, Mr Jeremy Khoo and Mr Tan Tow Ee for their contributions to SSRA over the last few years. President proceeded with his closing speech that charts the new direction of the new MC team.

With the need to progress, President urged everyone to move forward from our nostalgic glory days of the past and acknowledge that the environment and requirements for modern day squash are now different. The smaller countries such as Spain, Peru and Colombia are the ones producing World junior champions/top PSA players and no longer from the traditional powerhouses like Pakistan and Australia. President felt that Singapore should be able to do this same.

President shared the challenges ahead and narrowed down SSRA direction to 5 key areas:

- New National Training Centre
- High Performance - Project 2022
- Pathway Development
- Governance
- Business Capabilities

New National Training Centre

SSRA is currently in talks with SportSG for a brand new National Training Centre, to be administered and operated by SSRA. This would enable us to host major squash events, like the Asian Teams, Asian Individuals and top level PSA tournaments.

This will allow the national players to be exposed to the highest levels of squash that will in turn add to our progress. On SSRA wish list's to SportSG are 10 moveable courts that can be converted to International Doubles courts, a tournament ready four sided glass wall court expandable to an international doubles court and two Jumbo doubles courts that will allow the public to participate in the game that has brought us 3 gold medals in as many years. The Jumbo Doubles courts will also cater to the many aging squash players in our population.

Project 2022

Most nations are judged based on their successes on court and the medals they deliver, thus the need to achieve something big. Project 2022 is an ambitious project for Singapore Squash where SSRA aims to win a medal at the Asian Games, the last one was in the 1998 Asian Games where both Della Lee and Mah Li Lian won bronze medals in the ladies singles event.

To achieve such a feat once again, the national players would need to be playing professionally and attain rankings in the top 100 in the world. SSRA will be committed to support those players as much as it can.

A secondary target is to qualify for the Commonwealth Games via international Doubles. The only time Singapore was represented was at the inaugural Games held in KL in 1998.

Pathway Development

These will cover 4 principal areas:

Junior Development - increasing the number of kids from non-traditional streams playing and competing in Singapore. This will require the help of clubs, schools and many more.

Coaches Development - improve the level of coaches from the Grassroots and onwards with coaching techniques that will have positive contribution towards the High-Performance programs.

Referees Development - to produce 1 WSF referee and increase the number of ASF referees to reflect the growth of squash in Singapore. A comprehensive development program will be rolled out to achieve this.

Other capabilities including active aging and HR

Governance

The review of the Constitution is of utmost priority to ensure that SSRA stays relevant and comply with the IPC and Charities Act. This will also enable Singapore to be closer to the practices of the International Federations in the region and the World. This will also clear up areas that have been vague or any by-laws that have unknowingly contradicted the Constitution.

Another area will be considered is the running of International competition by affiliates and other parties to ensure that the integrity of the sport and country is not compromised.

Business Capabilities

SSRA will need to develop new partnerships to ensure that the programs that SSRA embarks on will be a success. New areas such as Squash 57, developing Jumbo Doubles even further and many more will be explored.

In conclusion, President thanked the various sponsors and organizations who have supported SSRA through the years (in no particular order):

- SportSG
- Singapore National Olympic Council SNOC
- Marigold – Mr Patrick Thio
- Old Chang Kee – Mr William Lim
- Adelina Then Foundation
- Oncocare – Dr Tay Miah Hiang
- Technifibre – Mr Josef Ching
- Prince – Mr Yew Kai Boon
- SICC - Mr Steven Ng and the SICC Squash Committee
- Tanglin Club – Squash Committee

As there were no further matters, the meeting concluded at approximately at 8:30 p.m.

Prepared By: Benson Seow, General Manager

Vetted By: Mr Raymond Tan, Honorary Secretary